### Financial Condition of Hiroshima Prefecture

## 2007





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# 1 Profile of Hiroshima Prefecture and its Industrial Revitalization



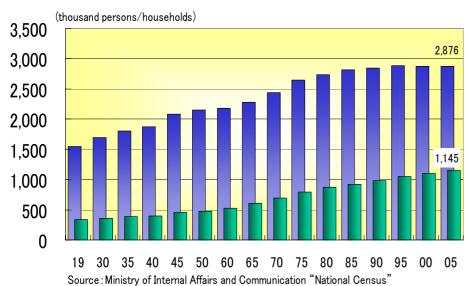
#### Profile of Hiroshima Prefecture



#### [Profile]

- Hiroshima Prefecture has every aspect of geomorphic characteristics of Japan, mountains, sea, rivers, valleys, plains, basins and others, and the climate ranges from severe coldness like northern districts to mild warmness like southern districts depending on the area. This provides a variety of local products as well as pleasure of sports, which led Hiroshima to be called as a "smaller version of Japan".
- Along with core industrial (especially the automobile industry) and commercial activities centering around the Hiroshima Urban Zone (Hiroshimashi, Kure-shi and others) and the Bingo Urban Zone (Fukuyama-shi, Onomichi-shi), agriculture and fishery industries are also active blessed with affluent nature like sea and mountains.
- International recognition of Hiroshima is extremely high with two World Heritages, namely Itsukushima Shrine and the Atomic Dome within the prefecture, attracting a lot of tourists from home and abroad.
- Its population is ranked 12th in the nation with approximately 2.88 million people, and Hiroshima-shi, the largest city in Chugoku and Shikoku **Distrcts** is its prefectural capital.

#### Changes in population and households



[Major industrial, agricultural and fishery products ranked No.1 in the nation (2004)]

Industrial Products (Shipment value, etc.)	Billion Yen	Share
Aluminum/Aluminum die-casting alloy	823	19.2%
Printing machinery	689	25.6%
Oxygen gas	112	17.7%
Rubber gloves	19	34.5%
Goods for basketball, volleyball, rugby, soccer, etc.	58	64.5%
Painting goods (brush, oil paint, canvas, etc.)	59	36.6%
File	11	73.5%

Source: Ministry of Economy, Trade and Industry "Industrial statistics"

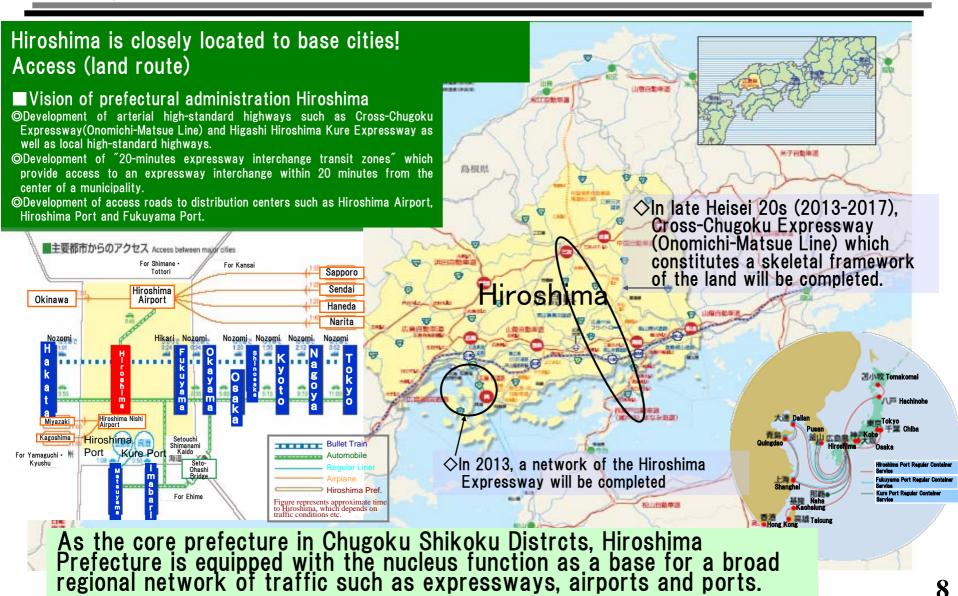
o.1 in the natio

Farm and Marine Products (Amount of crop/production)	Ton	Share
Cultured oyster	116,540	49.8%
Black porgy	552	14.7%
Lemon	3,205	65.0%
Stone leak (2002)	2.124	49.5%



## Its Function as Nucleus Base



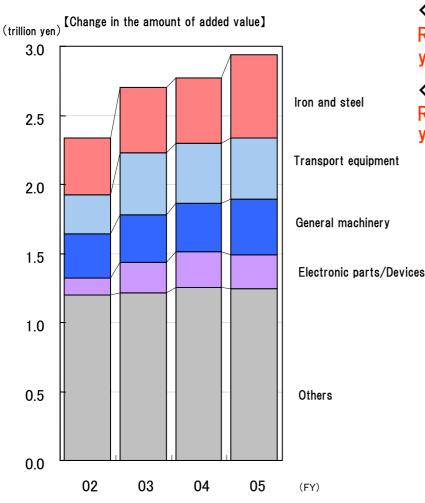




## Sustained Development of Key Industries



#### Sign of recovery for manufacturing industry



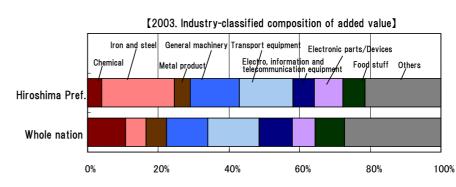
<Value of shipment of products, etc. (2004-2006)> Ranked 1st in Chugoku-Shikoku-Kyushu for 3 consecutive years (Ranked 12th in the nation)

<Amount of added value (2003-2006)>
Ranked 1st in Chugoku-Shikoku-Kyushu for 4 consecutive
years (Ranked 12th in the nation)

(Target value) Amount of added value of manufacturing industries in Hiroshima

[From  $\frac{42,773.6}{100}$  billion in 2004 to  $\frac{42,840.0}{100}$  billion in 2010]

⇒ Already accomplished in 2005 (¥2,936.4 billion)

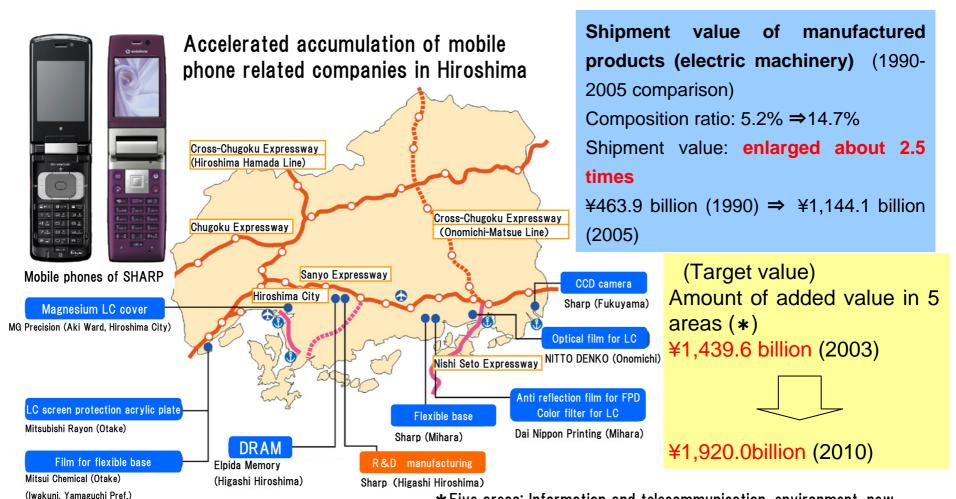




## Creation of New Industries (1)



Accumulation of emerging growth industries and creation of venture companies

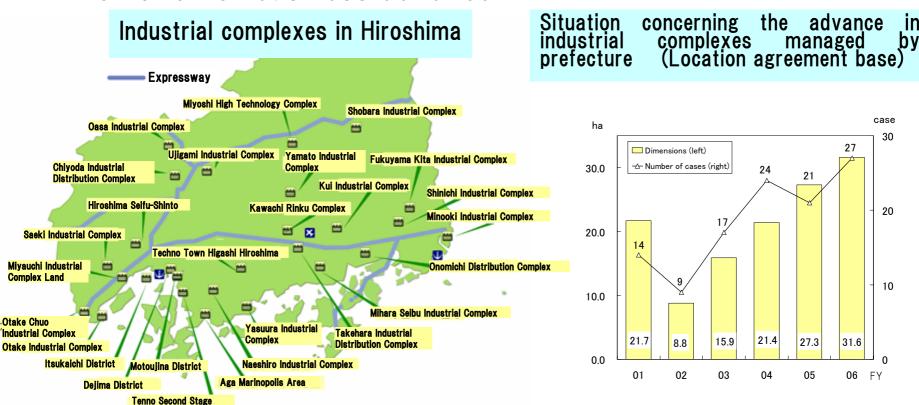




## Creation of New Industries (2)



#### Promotion of business advance



(Target value)

Reclaimed Land

Number of business advances in the prefecture and dimensions (Accumulated)

From 49 cases, 75.9ha (2004) to 157 cases, 208ha (2005-2008)

## Creation of New Industries (3)



日動車関連などの先端技術

#### Support system of Hiroshima Prefecture to promote corporate advance (extract)

Div	vision	Subject of subsidy	Subject area-complex	Condition of recipient	Subsidy amount (Formula)	Limit
L	_and	Equivalent to Land price	Pref. owned industrial complex	Manufacturing, sales, R&D, service industry, etc.	Land price x (max) 25%	None
T	Тах	Equivalent to real estate acquisition tax	Pref. owned Industrial complex	Manufacturing, sales, R&D, service industry, etc.	Equivalent to real estate acquisition tax of land - building	None
	uilding • acility	New plant, new distribution facility, new or increased software industry	Pref. owned industrial complex, public distribution complex and all areas in the prefecture	Manufacturing, sales, R&D, service industry, etc., which satisfy certain conditions like floor space and amount of capital investment	[Pref. owned industrial complex] Capital investment amount (excluding land price) x 15% [Other public complex] Capital investment amount (excluding land price) x 10%  [Private land] Capital investment amount (excluding land price) x 5%	[Prefecture owned ] ¥500 million [Others] ¥100 million

In order to realize earlier attraction of companies in response to their increasing interest in investment, the supplemental budget was amended in the prefectural assembly in September.

/型工場の建設を可能に 工業団地を再整備する。

五百六十万円を計上する。

山林は広島空港(三原市)

来年度中に完成する。

する。十一月下旬にも菅戸

の山林五十段を整備、二十

電機・半導体・車関連を誘致 ・北広島に大規模用地

中国自動車道の手



雄山知事を本部長とする 最近ではエルピー



## Major Investments and Entrants of Different Industries in Agriculture



#### O Recent major investments related to semiconductor and electric machinery

2003	MAEKAWA MFG. CO., LTD., Higashi-Hiroshima Plant (¥1.2 billion)
	NITTO DENKO CORPORATION, Onomichi-Plant (¥10.0 billion)
	Elpida Memory, Inc. (¥500 billion *until full operation of the new plant)
2004	Sharp Corporation, Higashi-Hiroshima (R&D) (¥2.4 billion)
2004	Sharp Corporation, Mihara (¥8.2 billion)
	Dai Nippon Printing Precision Device Co., Ltd., Mihara Plant (¥25.0 billion)
2005	NITTO DENKO CORPORATION, Onomichi Plant (¥14.0 billion)
2005	Dai Nippon Printing Co., Ltd. (¥15.0 billion)
	Elpida Memory, Inc. (¥300 billion)
2006	MAEKAWA MFG. CO., LTD., Higashi-Hiroshima Plant (¥1.0 billion)
	DAISEL CHEMICAL INDUSTRIES, LTD., Otake Plant. (¥40.0 billion)

#### O Recent major entrants in agriculture by different industries

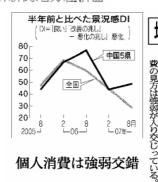
Location	Company name	Item	Site area	Entrant timing
Etajima City	Green Farm Okimi Co., Ltd.	tomato	1.5ha	Jun. 17, 2002
	Okimi Vegeta Co., Ltd.	strawberry	1.2ha	Dec. 16, 2002
	Sera Saien Co., Ltd.	tomato	32.6ha	Mar. 10, 2000
Sera Town	Marugo Organic Farm Co., Ltd.	soybean	45.0ha	Mar. 4, 1994
Sela lowii	Nihon Noen Co., Ltd.	leaf lettuce	8.5ha	May 14, 2003
	Seramum Co., Ltd.	chrysanthemum	7.8ha	Apr. 16, 1997
Ashiwara City	Green Kakuei Co., Ltd.	Welsh onion	4.9ha	May 31, 2001
Kita Hiroshima Town	Andelsen Co., Ltd.	apple	4.3ha	Oct. 26, 2006
	Mishima Shokuhin Co.,. Ltd.	red perilla	5.1ha	Oct. 30, 2006

## Recent Economic Situation ~from newspaper articles

5



2007年08月17日 日本経済新聞地方経済面



#### 個人消費は強弱交錯

合を引いた値。

は幅広い業種に及んでいはゼロで、景況感の回復 「悪化」と回答した企業「悪化の兆し」もしくは 中国五県の企業では

#### 地域経済

示す業況判断指数(DI) などを追い風に製造業で強気の見方が目立つ。一方、 を対象に実施したアンケートで、中国五県の足元の景況感を 地区では東海(プラス八六・二) 日本経済新聞社が地域経済を代表する全国五百社のトップ はプラス六三・六となった。全国 に次ぐ高水準で、

・ プラス 63.6

製造業が

化している」と答えた割 た企業の割合から、 「拡大している」と答え DIは足元の景気が

自動車や電子機械など製 ックでトップとなった。 て五八%となり、全プロ し」という回答は合わせが「増えた」「増加の兆 「旺盛にな

った」「旺盛になりつつ

中国新聞 2007年6月26日 火曜日 面名 朝一 17 1ページ



ク

年度の数値をまとめる。 経済成長率を推計し、各総支出から3カ月ごとの 生産、分配、支出から総合 的に質出し、

変わるが、経済動向を早なためタイムラグが少しな 県では島根県も34年度か 度から公表。 期に把握できる利点があ 広島県は2000年 支出だけを基に導 兆千二百四十九億円で1 %から0・6浮滅。 国も 出生二兆子六百二十 かに上回った。県内総支 推計値でロ・3浮域の2 を上回った。 県は〇五年度の2・8 広島県がわず

とめで分かった。

住宅着

県のま

連続でプラス成長だった

の実質経済成長率は2・

弄

広島県の二〇〇六年度

2

マンショ 伸び率は〇五年度の8 発で1・9%増えたが、 工作機械などの投資が活 く上回った。 の伸び率0・4%を大き 九億円で3・ 設備投資は一兆七千八 1%增。

た民間住宅が三千八百十 ンなどの若工戸数が伸び

国の9・6%減と比べ下 百三十億円で0・2% 固定資本形成が、 デジタル家電などの販売 道松江線の建設などで、 減。中国横断自動車道尾 が好調だった。 百六億円で0・9%増 間最終消費は五兆九千三 七億円で横ばいだっ 公的需要は二兆八千三 公共工事を示す公的 五十七

2%増から鈍化した。 に家計での消費を示す民2%増から鈍化した。主

### 住宅着工・設備投資が好調

〇四年度を除き国を上回 浮も押し上げた。以後、 軸となり成長率を3・7 ルがはじけた〇一年度は 率は情報技術(IT)パブ け幅が小さかった。 〇二年度に造船や鉄鋼が 広島県の実質経済成長 ナス成長だったが、

業所は次の通り。
業所は次の通り。 ポレーション▽ミサワホー ▽萩原工業▽ベネッセコー ト銀行▽ナカシマプロペラ ム中国▽三菱化学水島事業ボレーション▽ミサワホー

エフピコ▽JFEスチールリンユナイテッド呉工場▽▽アイ・エイチ・アイマ A&M▽鳥取銀行▽ダ

回答企業·事業所 来工場▽三菱農機

感DIでも、プラス四八たかどうかを聞いた景況

・五と景気拡大が続いて

▽中国銀行▽天満屋▽ス▽キリンビール岡山 クヤマ徳山製 金土産

しているのは輸出。

景況感の回復をけん引

ると四八%。二〇〇六年ある」との回答が合わせ たものの、依然として高 とその割合は小さくなっ 水準を維持している。 (六七%)に比べる になった」 ない」、三%が「鈍化し 半面、六一%が「変わら つつある」との回答が計 「活発になり

株価下落の影響が消費者 因」として挙げた。ただ、 心理を冷やす懸念もあ 個人消費を「今後の景気 に好影響を与えそうな要 また、全体の七〇%が が、七八%に達した。利上時期ではない」との回答 べき」「利上げを議論するは「九月以降に持ち越す 注目する声が多い。 摘もあり、今後の動向を 日銀の利上げについて 差すとの懸念が根強い 負担増や景気回復に水を

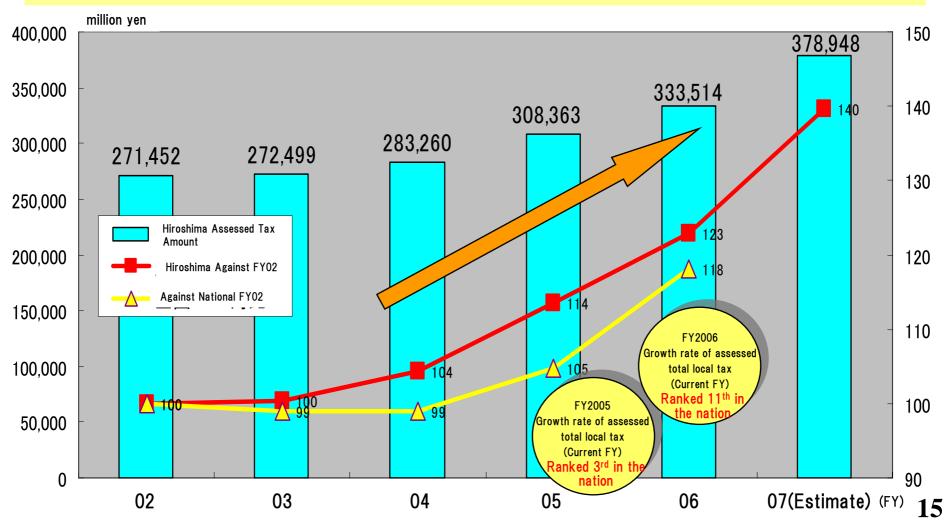


### Tax Revenue Situation

Asessed tax amount: Current year base



■ Tax revenue has been recovering every year due to increased revenue mainly from two corporate taxes, and the rate of growth is significantly higher than the national average.





## 2. Commitment to Administrative and Fiscal Reform

## Hiroshima Style Decentralized Administration System



Hiroshima Prefecture Decentralized Reform Promotion Program

Formulated: November 15, 2004 Period: 2005-2009 (5 years)

Constitution: Collective designation of the 3 plans below





- Establishment of a decentralized administration system
- Revision of administrative works
- ■Establishment of an efficient and streamlined prefectural government
- Organizational restructuring of prefecture
- Proper control of a fixed number of employees

Reduce approximately 10% of the employees (approximately 2,800) in five years between 2005 and 2009

- Residents and performance oriented organization culture
- Review of results of measures and resident participation
- · Human resources development



Second Medium-term Fiscal Management Policies

- **■** Target
- Early solution of revenue shortfall
- Early achievement of a primary balance
- Measures for achieving fiscal soundness
- Reduction of personnel expenses and internal administrative expenses
- Reduction of ordinary construction works expenditures and subsidies
- Secure independent revenue source such as prefectural tax revenue

#### Promotion Plan for Decentralized Reform

- Mergers of base municipalities (cities, towns and villages) have progressed
   ⇒ Bigger municipalities
- 86 cities, towns and villages ⇒ 23 cities and towns
- ■Review division of roles between public
- administration and the private sector
   Abolition of administrative works,
- Transfer administrative works and authority to base municipalities
- ■Propose system reform to the government

transfer to private sector

- Transfer of administrative works from the prefecture to the central government
- Early transition to doshusei (regional system)



## Specific Promotion of Reforms



Progress of mergers between municipalities

Number of cities, towns and villages in the prefecture

 $86 (2002) \rightarrow 23 (March 2006)$ 

•More than 90% of the population live in cities.

Promotion of private-sector consignment

- Utilization of designated administrator system
  - Introduced to 19 facilities in FY2005
- ∼Degree of introduction was ranked 4th in the nation.
  - Introduced to 133 facilities in FY 2006
- Comprehensive revision of nonclerical works
- Security work, telephone operator work, road inspection work, etc. 18 businesses have been cosigned to private sector
- $\sim$  Revision of all administrative works is the first-ever attempt in Japan

Transfer of official works and authority from prefecture to base municipalities

≪Basic Policy≫ Promote transfer of 189 official works based on the Decentralization Promotion Plan

- 1 Transfer to all base municipalities
- 2 Complete transfer within planned period.

  Period of plan: FY2005- FY 2009
- 3 Transfer in accordance with situations of municipalities. Individual program is formulated.

[Distinctive cases]

- Set up municipal welfare offices
- Acceptance of passport application and issuance
- Administrative work on the "Law to help self-support of disabled people"
- Transfer of authority on the roads
- Reinforce building certification work

Comprehensive revision of administrative works

- Conduct thorough revision of all works (2,610 works) of the prefecture from a fundamental standpoint.
  - Perspectives of the revision- "Necessity," "Effectiveness," "Efficiency," etc.
  - Results of the revision (Implement in 3 years until FY2009)

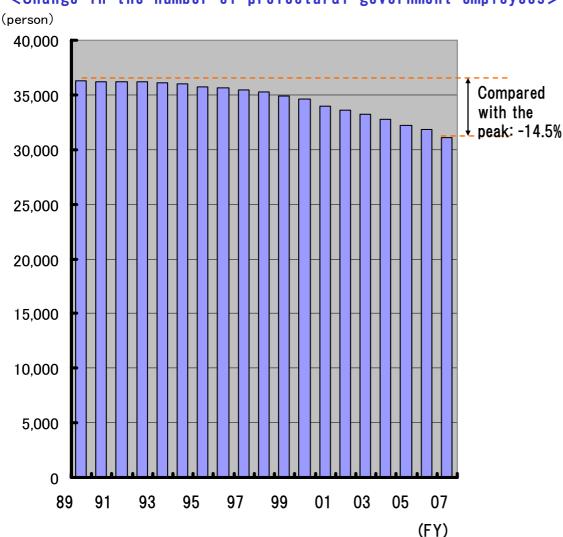
All administrative works		umber of reviewed w	orks	Amount of the effect of revision
All dullillistrative works		Abolition/Completion	Others	(General account budget)
2, 610	1, 192	206	986	Amount of the effect including personnel expenses is ¥19.9 billion.



### Personnel Downsizing of Hiroshima Prefecture







So far, we have carried out personnel downsizing with a pace faster than the national average, and we have posted a target for future higher than the government guideline.

1 Actual results: 1999-2004

National average of municipalities <u>-4.6%</u>

Hiroshima Prefecture -6.3%

Total fixed number base (Including teachers and police officers)

2 Target for the next 5 years

Government guideline (2005-2010) -4.6%

Hiroshima Prefecture (2005-2010) -6.9%

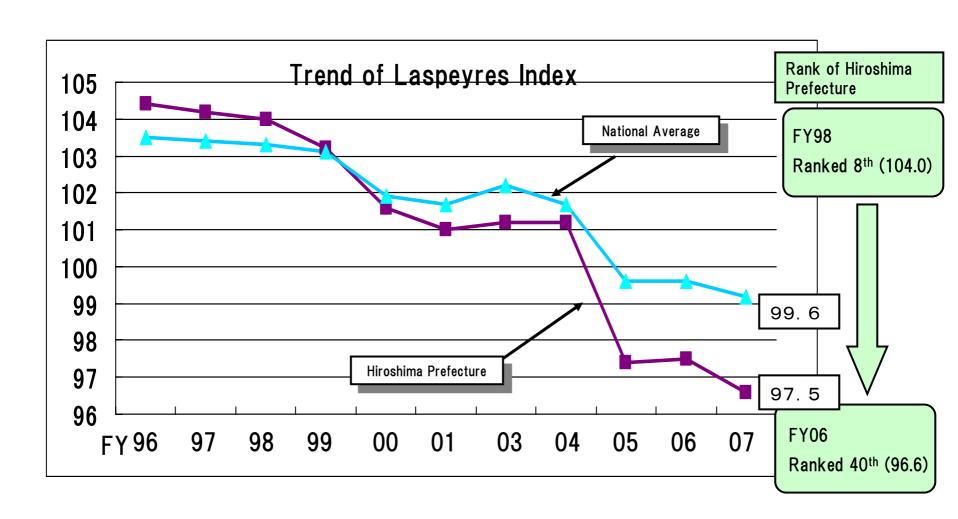
Hiroshima Prefecture (2004-2009) -8.4%

\*Total fixed number base (excluding undecided police officers)











#### **Efforts toward Financial Soundness**



- In accordance with the "measures for materialization" toward financial soundness formulated in FY2003, we accomplished a reduction of targeted ¥39.3 billion during the 3 years between FY2004 and FY2006 by way of allout internal efforts like restraint of personnel expenses and revision of measures such as reducing public works, etc.
- In continuation, we have formulated "new measures for materialization" in FY2006, and we engage in a reduction of approximate ¥39.0 billion during FY2006 and FY2009.

	ltem	Content	2009 (billion yen) Target amount of effect
	Internal effort		180
	Restraint of personnel expense	Review number of employees, measures to restrain salary, etc., revision of various benefits	139
Expenditure	Cut in internal administration expenses	Cut based on results of comprehensive review of administrative works	41
Expe	Revision of measures		180
	Cut in ordinary construction works expenditure	Planned reduction of public works, 35% cut in investment expenditures other than public works compared with FY2006.	116
	Review of administrative works	Cut based on results of comprehensive review of administrative works	64
Revenue	Securement of revenue	Reduction in the amount of unsettled revenue, securement of revenue from sale of assets, etc.	30
	Total		390



## 3 Outline of Initial Budget for Fiscal Year 2007



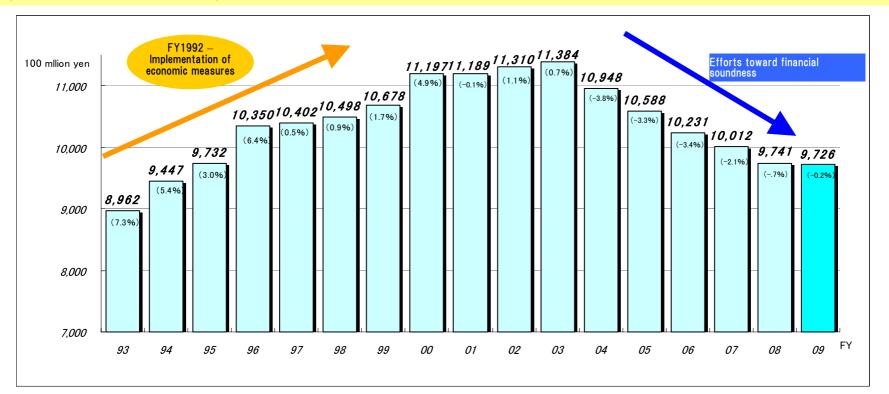


## ◆ Scale of Budget ~FY2007~



#### General account ¥972.6 billion (- ¥1.49 billion or -0.2% compared with the previous year)

- Austere budget for 6 consecutive years since FY2002 (A level approximately ¥160 billion less than the peak in FY2001)
- A reduction of ¥1.49 billion (-0.2%) compared with the previous year
- Realized streamlined scale of budget by selection and concentration of implementing measures along with fundamental restraint in expenditures (efforts toward financial soundness)







#### Characteristics of the Budget ~Promotion to create energetic and lively Hiroshima

In the midst of difficult environment, we engage in a steady promotion to "create energetic and lively Hiroshima" by "selection and concentration" of measures

Japan is now in a state of transition to a "society with a declining birth rate and aging population, and resultant decrease in population," a "mature and globalizing economic society" and a "decentralized, regional cooperative society." In view of the situation and in order to cope with issues which need to be addressed with initiatives or in a concentrated manner, we have formulated an execution plan for measures which require renewed commitment from 8 points of view as "New measures for implementation." We plan to actively promote these new measures for 3 years starting from the FY2006.

Item	New measures for implementation	Perspective
Human resource development	1 Human resource development of future generation	Human resource development to create independent citizens and those who may contribute to social and economic development of Hiroshima
	2 Creation of new industries	Establishment of competitive industrial structure by creation of emerging growth industries, etc.
Vitalization	③ Exchange and settlement: Development of intermediate and mountenous areas	Promotion of exchange and settlement under decreasing population, and vitalization of intermediate and mountainous areas
	4 Reinforce merits as a nucleus base	Commitment with initiatives to the merits of Hiroshima as nucleus base
	⑤ Child-raising/Advanced medical care	Preparation of an environment suitable for child-raising and securing a reliable medical system to society suitable for the trend of declining birth rate and aging population
Reassurance	6 Environment creation/health risk management	Commitment with initiatives to environment creation, and securing a system to offer reliable medical care
	⑦ Disaster Prevention/Crime Prevention	Create cities well prepared for disasters and crimes through cooperation and tie-up with various parties concerned
Create capacity for self-government	8 Hiroshima Style Decentralization Plan	Further promotion of Hiroshima Style Decentralization Reform as the top runner in the nation



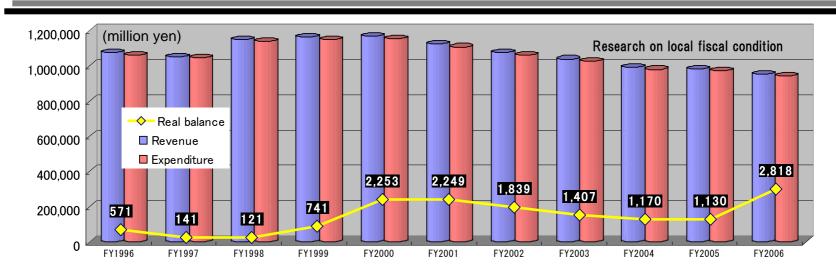
#### 4 Situation of Financial Results for Fiscal Year 2006





## Trends of Financial Results







#### Real balance has been in black consistently since FY1987

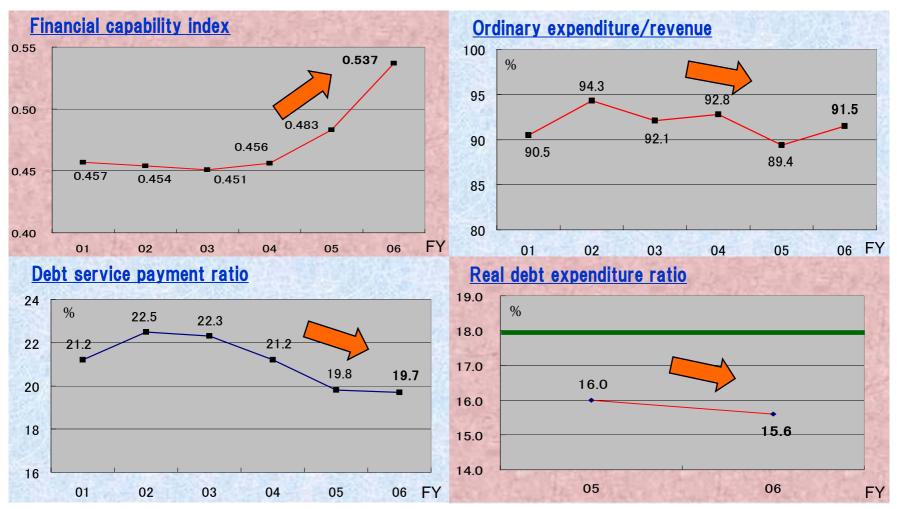
										(III)	illion yen)	
-	tem	FY1996	FY1997	FY1998	FY1999	FY2000	FY2001	FY2002	FY2003	FY2004	FY2005	FY2006
R	General revenue resources	527,557	522,520	538,789	567,841	605,096	577,888	541,398	524,903	528,186	567,718	584,155
e	National treasury disbursement	217,580	217,744	241,378	249,094	249,364	238,347	203,651	192,339	175,583	153,877	129,843
e	Local bonds	159,147	173,910	220,363	188,165	175,049	178,137	193,328	197,675	176,659	152,030	140,520
n	Others	170,612	139,445	151,220	158,411	138,671	129,932	138,295	124,219	112,258	109,730	99,190
e	Revenue	1,074,896	1,053,619	1,151,750	1,163,511	1,168,180	1,124,304	1,076,672	1,039,136	992,686	983,355	953,708
E	Obligatory expenditure	471,075	486,904	502,252	514,879	522,399	526,224	527,511	514.807	497,176	488,198	482.251
P							,					102,201
•	Public debt payment	92,908	99,592	114,394	131,810	137,450	143,721	146,992	144,445	136,410	136,612	135,599
n d	Public debt payment Investment expenditure	92,908 337,604	99,592 304,883	114,394 354,415	131,810 347,739	137,450 335,052			144,445 244,365	136,410 214,756	136,612 197,297	<u>'</u>
• n d - t :			-				143,721	146,992	-		,	135,599
• n d - t u r •	Investment expenditure	337,604	304,883	354,415	347,739	335,052	143,721 283,097	146,992 265,894	244,365	214,756	197,297	135,599 182,513



## Financial Indicators



■ In FY2006, financial indices improved due to efforts toward financial soundness and recovered tax revenue centering on two corporate income taxes.







## Special Account Settlement



(million yen)

Accounting	Revenue A	Expenditure B	Gap C = A - B	Outline of Accounting
Certificate stamp, etc.	15,638	15,383	255	For clarification of proceeds of prefectural certificate stamps, etc.
Administrative costs	359	337	22	For rational management of supply procurement and communication
Public land acquisition business	434	434	0	For clear distinction using public land advanced procurement bonds
Debt management	192,697	192,697	0	For efficient accounting through the uniform management of redemption work of public debt
Mother and Child/Widow welfare fund	486	312	174	Loan for living and school expenses addressed to fatherless families, etc.
SME support fund	10,627	7,423	3,204	Loan to support strengthening of a managerial base and start-up of small and medium sized enterprises
Agriculture extension fund	504	171	333	Loan to support improvement of agriculture management
Coast fishery extension fund	126	0	126	Loan to support development of the coastal fishery
Prefectural forestry expenses	125	125	0	For corporate management of forests owned by the prefecture
Forestry extension fund	749	500	249	Loan to promote tree thinning, etc.
Port and harbor special preparation business	19,772	19,144	628	For the smooth management of the port and harbor preparation business, and its clarification in accounting
River basin sewerage business expenses	9,065	9,064	1	For the smooth management of the river basin sewerage business, and its clarification in accounting
Prefectural housing business expenses	5,813	5,669	144	For the smooth management of the prefecture owned housing business, and its clarification in accounting
High school scholarship	844	562	282	For the smooth management of the high school etc. scholarship loan business, and its clarification in accounting
Total	257,239	251,821	5,418	



#### Situation of Corporate Account Settlement and Balance Sheet



Following last year, revenue expenditure and receipt for both the hospital business and land development business were in the red due to increased medical expenses and a fall in land prices, etc., and the profitability needs to be improved. The water-supply business for industrial use and water-supply business for city use are managed stably.

(million yen)

	Item	Hospital	Water-supply for industries	Land development	Water supply for city use	Total
Operational	Revenue	19, 993	2, 538	15, 096	11, 561	49, 188
expendi- ture and	Expenditure	21, 122	2, 514	20, 453	9, 492	53, 581
receipt	Gap (Net income for FYO6)	-1, 129	24	-5, 357	2, 069	-4, 393
	Revenue	2, 226	317	11, 361	1, 276	15, 180
Capital	Corporate bonds	1, 006	134	11, 308	690	13, 138
expendi- ture and	Expenditure	2, 874	932	21, 772	8, 396	33, 974
receipt	Redemption	1, 798	361	19, 426	5, 274	26, 859
	Gap	-648	-615	-10, 411	-7, 120	-18, 794
	Assets	29, 053	24, 504	77, 586	156, 843	287, 986
В	Fixed assets	24, 777	20, 856	68, 909	149, 376	263, 918
a I	Liquid assets	3, 871	3, 648	7, 888	7, 467	22, 874
a	Others	405	0	789	0	1, 194
n c	Liabilities	3, 387	1, 910	6, 742	2, 684	14, 723
e	Fixed assets	238	1, 232	5, 974	1, 299	8, 743
S	Liquid assets	3, 149	678	768	1, 385	5, 980
h	Capital	25, 666	22, 594	70, 844	154, 159	273, 263
e e	Capital, etc.	22, 220	4, 024	37, 610	47, 517	111, 371
t	Corporate bond	28, 094	9, 400	46, 441	52, 298	136, 233
	Surplus	-24, 648	9, 170	-13, 207	54, 344	25, 659
	Cash flow	484	2, 153	6, 458	4, 933	14, 028

<sup>\*</sup> Cash flow: Liquid assets - Liquid liabilities - Allowance

#### ◆Financial Results of Companies with More than 1/2 Capital Contribution



With respect to 3 local public corporations (4 bodies), they are managed stably with all their single year balances in the black. Above all, revenue expenditure balance of the Land Development Public Corporation at the end of FY2006 ended up with ¥18.6 billion, making it one of the few excellent corporations in the nation (Amount of Capital + Surplus is ranked N0. 2 in the nation).

(million yen)

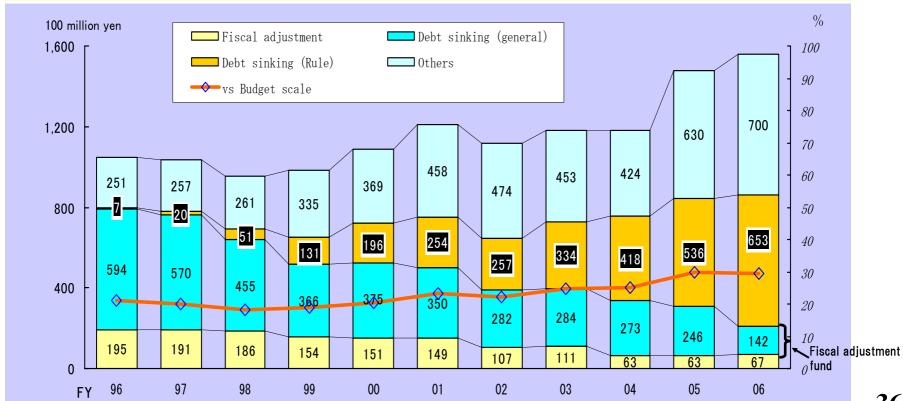
	ltem	Hiroshima Prefecture Land Development Public Corporation	HIROSHIMA PREF ROAD PUBLIC CORP	Hiroshima expressway public corporation	Hiroshima Prefectural  Housing Corporation	16 other entities	Total
Single	Revenue	8, 656	6, 099	6, 076	3, 819	20, 428	45, 078
year	Expenditure	8, 570	6, 099	6, 076	3, 452	20, 748	44, 945
balance	Gap	86	0	0	367	-320	133
Carryover	from previous year	18, 504	0	121	2, 533	2, 508	23, 666
Net balan	ce at end of FY2006	18, 590	0	121	2, 900	2, 188	23, 799
	Capital	30	6, 325	54, 210	10	5, 195	65, 770
Capital, etc.	Investment of prefecture	30	6, 325	27, 105	8	3, 747	37, 215
	Equity position	100.0%	100.0%	50.0%	83. 0%	72. 1%	56.6%
B a I	Total assets A	27, 114	25, 154	257, 622	27, 505	77, 682	415, 077
a n c e	Total liabilities B	8, 494	18, 829	203, 292	21, 322	56, 061	307, 998
S h	Total capital C	18, 620	6, 325	54, 330	6, 183	21, 621	107, 079
e e t	Assets A/Liabilities B	3. 19	1. 34	1. 27	1. 29	1. 39	1. 35
Outlir	ne of business, etc.	Acquisition, management and disposal of public use land and public land	Maintenance and management of toll road business	Construction, maintenance and management of designated city expressways	Construction, sale in lots, lease and management of housing		



#### ◆Trends of Balance of Funds



- The sinking fund is a fund to prepare for bullet repayment at maturity by reserving each year.
  - ⇒ Hiroshima Prefecture consistently set aside sinking fund for redemption for publicly offered bonds.
- The fiscal adjustment fund and sinking fund (general) are compensatory funds in case of unexpected increases in expenditure such as a substantial reduction in tax revenue due to recession or disaster, but the trend is in declining mode and the balance at the end of FY2006 was ¥20.9 billion.
- Other funds increased due to temporary appropriation of sinking fund (special) in preparation for liquidation of tax allocation from next fiscal year on as a result of substantial increase of revenue from two corporate taxes, etc.



**36** 





## Behavior of Debt Burdening



- Debt burdening increased substantially in FY1997 due to revision of major public works for economic measures, but afterward it tended to decline.
- Debt burdening behavior is intended to achieve smooth implementation of business by utilizing various systems established there to help.



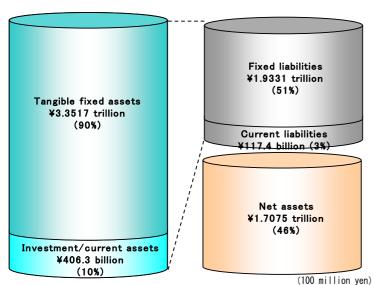


## **Balance Sheet of Hiroshima**



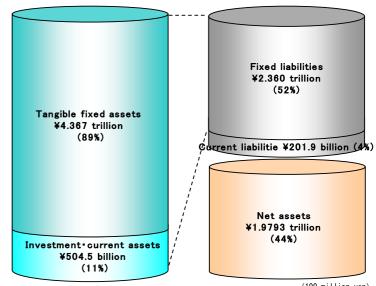
#### FY 2005

#### Ordinary Account B/S



(Assets)	37, 580		(Liabilities)	20, 505	
① Tangible fixed assets	33, 517	89%	①Fixed liabilities	19, 331	51%
Government office and	l road, etc.		Local bond and reserve for retire	ement allowance	
②Investment, etc.	3, 554	9%	<pre>②Current liabilities</pre>	1, 174	3%
Investment and Ioan			Redemption money for	next year	
3Current assets	509	1%			
Yearly cash account a	and fund		(Net assets)	17, 075	45%
			①National treasury disbursement	9, 598	
			②General account budget, etc.	7, 477	
Total assets	37, 580		Total liabilities • net assets	37, 580	

#### Consolidated B/S



Total assets	45, 412		Total liabilities and net assets	45, 412	
④Deferred account	17	0%	(NGL ASSELS)	19, 793	4470
③Current assets	1, 653	4%	(Net assets)	19, 793	44%
②Investment, etc.	3, 375	7%	②Current liabilities	2, 019	4%
①Tangible fixed assets	40, 367	89%	①Fixed liabilities	23, 600	52%
(Assets)	45, 412		(Liabilities)	25, 619	
				(100 million	yen)

<sup>\*</sup>Scope of consolidation covers ordinary account, public corporation account, special Account and major invested companies.



## 5 Hiroshima Prefectural Bond

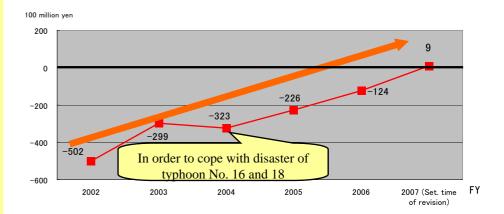






- Primary balance surplus has been achieved in the initial budget for FY2007
  - ~ In the "Second mid-term Financial Management Policy" formulated in FY2006, "early achievement of primary balance surplus" was posted as one of the fundamental objectives of fiscal soundness.
- We engage in achieving primary balance surplus on settlement base as an important subject.
  - ~ Primary balance on settlement base has been improved consistently from FY2002 in spite of an increased deficit due to increased issuance of bonds mainly to cope with the disaster in FY2004
  - ⇒ As of September of FY2007 when the budget was revised, it was a surplus of ¥900 million.

#### PB (Settlement base) 2007 indicates after revision to date



02 03 04 05 06 07

(100 million ven)

						(100 million yen)
Item (FY)	02	03	04	05	06	07 (Sep. time of revision)
Redemption of principal (A)	964	1,012	940	903	943	1,055
Issue amount of local bond (B)	1,466	1,311	1,263	1,129	1,067	1,046
Primary balance (A - B)	-502	-299	-323	-226	-124	9

\*Both redemption of principal and issue amount of local bond do not include temporary financial measure bond and tax reduction compensation bond.

#### ODefinition of primary balance of Hiroshima

: Balance of redemption amount of principal and issue amount of local bond (excluding temporary financial measure bond etc.)

Black: Redemption amount of principal > Issue amount of local bond

⇒ Reduced balance of local bond

Red: Redemption amount of principal < Issue amount of local bond

⇒ Increased balance of local bond

\*Definition of the state (Ministry of Finance):

Basic financial revenue and expense

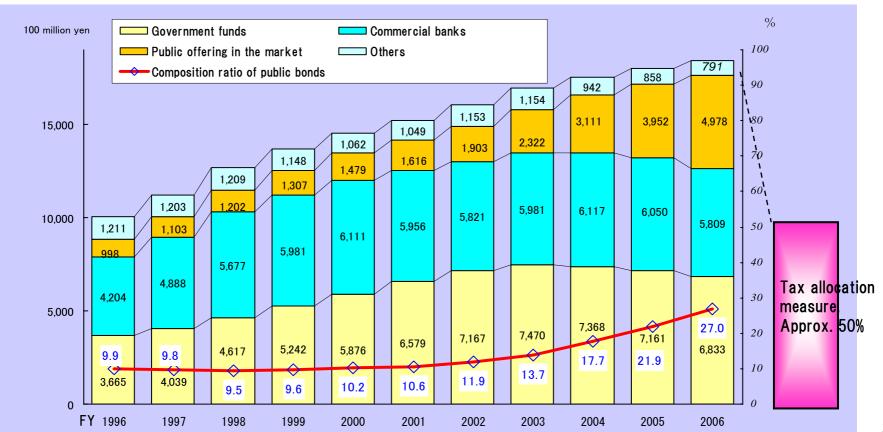
: Balance of revenue such as tax revenue excluding local bond and expenditure excluding both redemption amount of principal and interest







- Since FY1992 when bubble effects of the economy collapsed, issue amount of prefectural bonds increased drastically in order to cope with economic measures and revenue shortage of the local finance with a resultant substantial increase in the balance.
- In recent years, while issue amount of ordinary bonds has decreased following efforts to cut public works and others in a regular manner, the balance still remains at a high level due to an increase in special bonds issuance such as temporary financial measure bonds.
- Balance in FY2006 is 3.47 times of the standard fiscal scale (ranked 16th in the nation), and the balance per resident is ¥642 thousand (ranked 30th in the nation).
  - (Reference) Standard fiscal scale ¥530.9 billion (ranked 13th in the nation), population 2,867,423 persons (ranked 12th in the nation)







## Issuance of Publicly Offered Bonds



- Issue amount of publicly offered bonds in the market has been increasing every year since FY2002 in order to diversify method of fund raising.
- In FY2007, we are engaged in increasing issue amount and issuance of 20-year bonds in order to improve liquidity.
- We also emphasize improvement of bond issuance management such as introduction of a selective syndication method with enhanced manager's control to traditional syndication method.

#### O Individual bond issuance schedule in FY2007

Maturity	Issue month	Amount				
10 year bond	May. 2007	¥10 billion				
	Aug. 2007	¥20 billion				
	Jan. 2008 ¥20 billion					
	Mar. 2008	¥20 billion				
20 year bond	Oct. 2007	¥15 billion				
	Total	¥85 billion				

OIncreased issue amount for individual bond issuance

Enhance liquidity

 $(2006) \pm 60$  billion  $\Rightarrow (2007) \pm 85$  billion

Olssuance of ultra long-term bond

∼We aim for diversitying investor base Issuance of the first 20 year bond

 To respond to investor demand, initial scheduled issue amount ¥10 billion was increased to ¥15 billion

#### (Reference) Market public offering bond Trend of issue amount

(100 million yen)

Item	(FY)	96	97	98	99	00	01	02	03	04	05	06	07
Individual issue bond	(10 year bond)	190	200	200	250	250	300	400	200	400	400	600	700
	(20 year bond)												150
Joint issu	e bond								400	560	600	600	600
Total		190	200	200	250	250	300	400	600	960	1,000	1,200	1,450





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